
Secretariat memorandum

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Agenda item: 12

LTW397

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Transport for London performance report

1 Purpose of report

- 1.1 To summarise the performance of all of the Transport for London (TfL) modes of transport for the second quarter of the 2011/12 financial year (July to September 2011).

2 Recommendation

- 2.1 This report is for information only.

3 Information

- 3.1 This report is usually considered at meetings of the Transport Services committee. However, because of the late reporting of some of the data required for the report, it was unavailable for the last meeting of Transport Services and is being considered at the Board instead on this occasion.
- 3.2 London TravelWatch has assessed London Buses, London Underground, Docklands Light Railway, London Tramlink, London Overground, and Dial-a-Ride as having performances rated 'good' or 'satisfactory'. London TravelWatch continues to have concerns about the performance of the Transport for London Road Network (TLRN), although some progress has been made.
- 3.3 Further details can be found in the report.

4 Equalities and inclusion implications

- 4.1 This report gives no rise to no specific equalities and inclusion issues.

5 Legal powers

- 5.1 Section 248 of the Greater London Authority Act 1999 places upon London TravelWatch (as the London Transport Users Committee) a duty to consider - and where it appears to the Committee to be desirable, to make recommendations with respect to - any matter affecting the functions of the Greater London Authority or Transport for London which relate to transport (other than of freight). Section 252A of the same Act (as amended by Schedule 6 of the Railways Act 2005) places a similar

duty upon the Committee to keep under review matters affecting the interests of the public in relation to railway passenger and station services provided wholly or partly within the London railway area, and to make representations about them to such persons as it thinks appropriate.

6 Financial implications

6.1 There are no specific financial implications arising from this report.

TfL 2010/11 Quarter 2 Performance Report

January 2012



London TravelWatch is the official body set up by Parliament to provide a voice for London's travelling public.

Our role is to:

- Speak up for transport users in discussions with policy-makers and the media,
- Consult with the transport industry, its regulators and funders on matters affecting users,
- Investigate complaints users have been unable to resolve with service providers, and
- Monitor trends in service quality.

Our aim is to press in all that we do for a better travel experience for all those living, working or visiting London and its surrounding region.

Table of issue dates for London TravelWatch's Transport for London (TfL) Performance Reports

TfL financial periods	Issue dates for London TravelWatch report for the corresponding Quarter
Quarter 2 – Jul to Sept 2010	16 December 2010
Quarter 3 – Oct to Dec 2010	4 March 2011
Quarter 4 – Jan to Mar 2011	23 June 2011
Quarter 1 – Apr to Jun 2011	20 August 2011
Quarter 2 – Jul to Sept 2011	5 January 2012

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Contents

Executive Summary	1
1 Travel in London	4
2 London Streets	5
3 London Buses	12
4 London Underground	17
5 Docklands Light Railway	20
6 London Tramlink	23
7 London Overground	26
8 Dial-a-Ride	27
9 London River Services	28
Appendix – Glossary & References	29

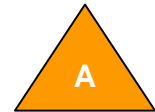
Executive Summary

This report summarises the performance of all the Transport for London (TfL) modes of transport for the second quarter of the 2011/12 financial year (July to September 2011). The aim of the report is to provide, in one place, information about the performance of TfL's transport network from the perspective of users. For this reason, London TravelWatch has selected performance information on each of the modes which it believes reflect the experience of the user. The information has been brought together from a number of sources in order to provide an overview of TfL's performance (see Appendix for source references).

We have assessed the performances of London Buses, London Underground, Docklands Light Railway, London Tramlink, London Overground and Dial-a-Ride as 'good' or 'satisfactory'. London TravelWatch has concerns about the performance of the Transport for London Road Network (TLRN).

1. London Streets

TfL has been doing a great deal of work to reduce the amount of planned and unplanned severe delays on the TLRN and to increase the throughput at traffic signals. They are also using the permitting system to keep the number of roadworks below their target. This seems to be paying dividends. However, despite this and lower traffic volumes there does not seem to be a sustained improvement in TfL's new measure of Journey Time Reliability (JTR). JTR, however, was up (improved) for this quarter compared to the same quarter last year.



TfL's streets 2010 customer satisfaction score for traffic congestion was the lowest of all the scores reported.

The condition of both carriageways and footways has deteriorated over the last two severe winters. TfL has missed its target for highway condition and will not be able to return the condition of the TLRN to pre-2009/10 levels for some years.



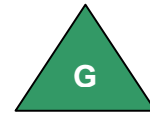
2. London Buses

London Buses has performed well. Excess Waiting Time (EWT) was 0.9 minutes on high frequency routes which is a very good performance. The percentage of kilometres operated is also at target. Customer Satisfaction was higher than target. Pleasingly, the bus station score, which was poor last quarter and is generally lower than other scores, improved.

There has been a very pleasing jump in the number of accessible bus stops, prompted, in part, by London TravelWatch's campaigning on this issue.

3. London Underground

The network-wide score for the quarter is better than TfL's Business Plan target, which itself has been tightened since the previous year.



4. Docklands Light Railway

Docklands Light Railway (DLR) performance was generally good and improving following the completion of the three-car project.



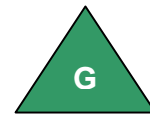
5. London Tramlink

The Percentage of Scheduled Services run target was again exceeded, despite the effect of the civil disturbances in August which led to the partial closure of the service. London Tramlink is just below the TfL target for Customer Satisfaction in the quarter. The recent announcement of additional trams should improve both these measures of performance.



6. London Overground

London Overground has continued to improve this quarter. Both TfL and the National Rail performance targets were exceeded. Its Customer Satisfaction scores were amongst the highest of the London and the South East train operating companies (TOCs). Its National Passenger Survey (NPS) Customer Satisfaction figures (the spring 2011 wave) rose by 4% over the autumn 2010 wave.



This improved performance is a result of the cumulative impact of investment in trains and stations across the Overground network and the inclusion of the new East London Line in the NPS.

7. Dial-a-Ride

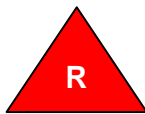
Dial-a-Ride's performance in terms of journeys operated was similar to the same quarter in the previous year and is forecast to be on target for the year. Customer Satisfaction improved marginally on the previous quarter, but was below target at 91%. Customer Satisfaction is lowest for the booking service. This contrasts with a good level of satisfaction with the actual journey experience.



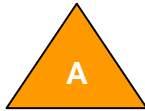
8. London River Services

No performance data is available. There were 2.5 million journeys in Quarters 1 and 2.

The TfL Quarterly Performance Report focuses on the experience of passengers of the TfL modes of transport. Performance has been rated as follows (the direction of the triangle indicates the performance trend):



Red - poor performance and major concerns about services



Amber - unsatisfactory performance and concerns about services



Green - good or satisfactory performance (equal to or better than target)

It should be noted that these are London TravelWatch's interpretations of the performance figures.



Where appropriate, for each performance graph, arrows have been included to show the direction of positive and negative performance trends

London TravelWatch would like to acknowledge TfL's help and assistance in producing this report in supplying performance data and operational commentaries to accompany the performance statistics.

1 Travel in London

TfL's annual Travel in London report records the way Londoners travelled¹ in 2009.

There were 24.4 million daily trips in, to and from Greater London. This was made up as shown in Table 1

Table 1 How Londoners travel (millions of trips and percentage of all trips), 2009

Rail	Under-ground /DLR	Bus and tram	Taxi/ PHV	Car (driver and passenger)	Motor cycle	Cycle	Cycle hire ²	Walk	All modes
2.1	2.2	3.5	0.3	9.8	0.2	0.5	0.02	5.8	24.4
8.6%	9.0%	14.3%	1.2%	40.1%	0.8%	2.0%		23.7%	

¹ Travel in London, Report 3, Table 2.1

² Additional statistic. TfL forecast 20,000 cycle hire trips a day

2 London Streets

This section of the TfL Performance Report focuses on the performance of the Transport for London road network (TLRN) also known as the Red Routes, which are the major arterial routes operated by TfL.

Journey Time Reliability (JTR) is a new measure of the performance of the road network. There are only two and two quarter years of data for this measure and therefore caution is needed in drawing conclusions about the trend of JTR on the TLRN.

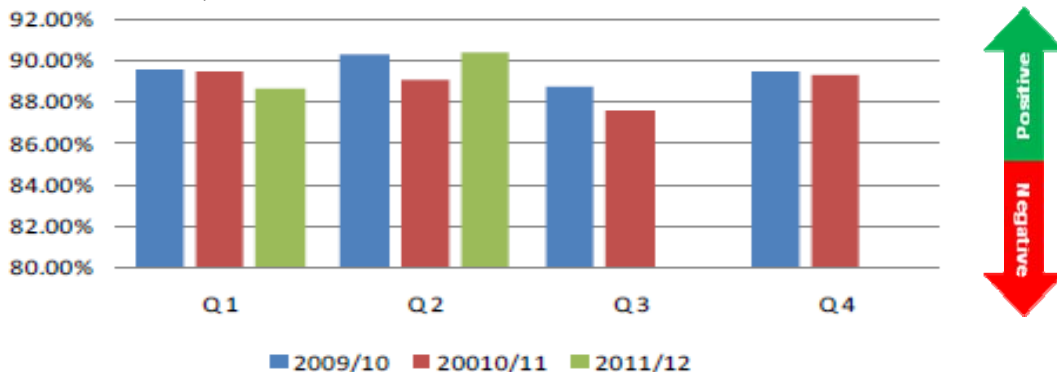
The JTR measure is defined as the proportion of traffic which - for a 'typical' 30-minute journey – takes less than 35 minutes (a representative average London journey time of 30 minutes plus a five-minute 'allowance').

TfL has recently included projections for this indicator in the 2011/12 – 2014/15 Business Plan. Their target figure is 89% for this financial year, improving to 90% in 2014/15.

JTR is a measure of the congestion impacts on journeys. A major influence will be traffic volume which, as can be seen from graph 5 below, continues to fall. TfL have also undertaken much activity over the past few years to improve JTR, for example altering traffic signal timing, managing events and street works permitting etc.

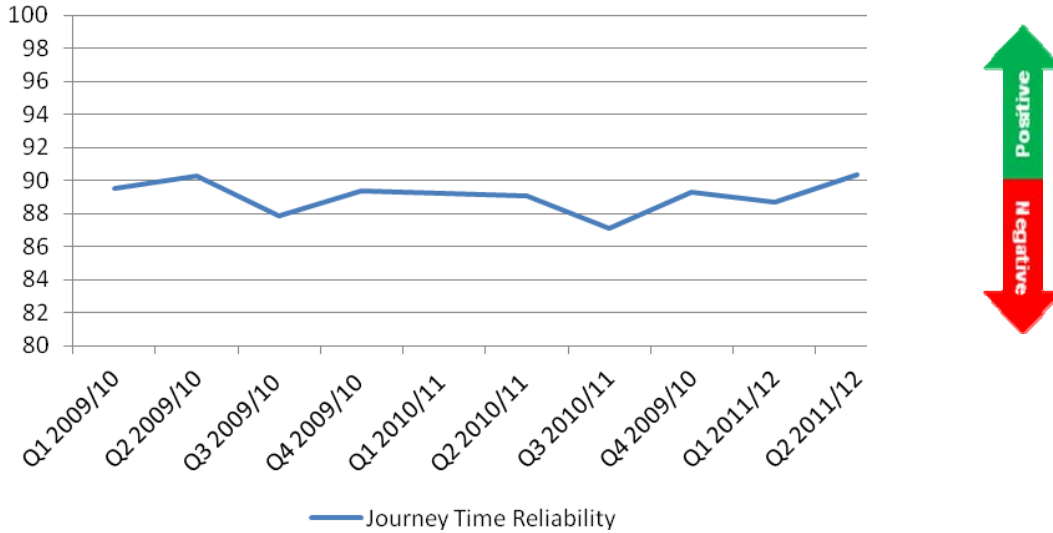
The JTR across the whole of the TLRN in the AM peak for Q2 is 90.35%. This is 1.26 percentage points higher (better) than the same period last year and just above the Business Plan target.

Graph 1 - Journey Time Reliability on the TLRN in the AM peak by quarter, Q1 2009/10 to Q2 2011/12



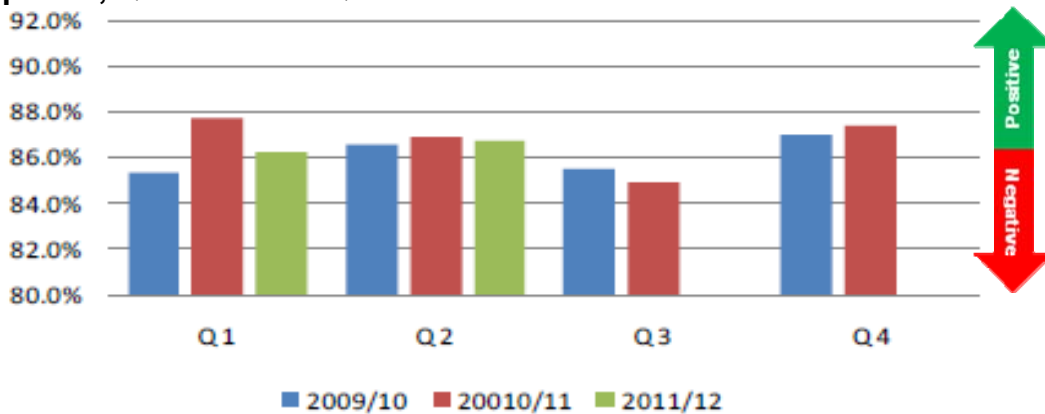
The same statistics of Graph 1 are represented as a line graph below.

Graph 1a - Journey Time Reliability on the TLRN in the AM peak since Q1 2009/10



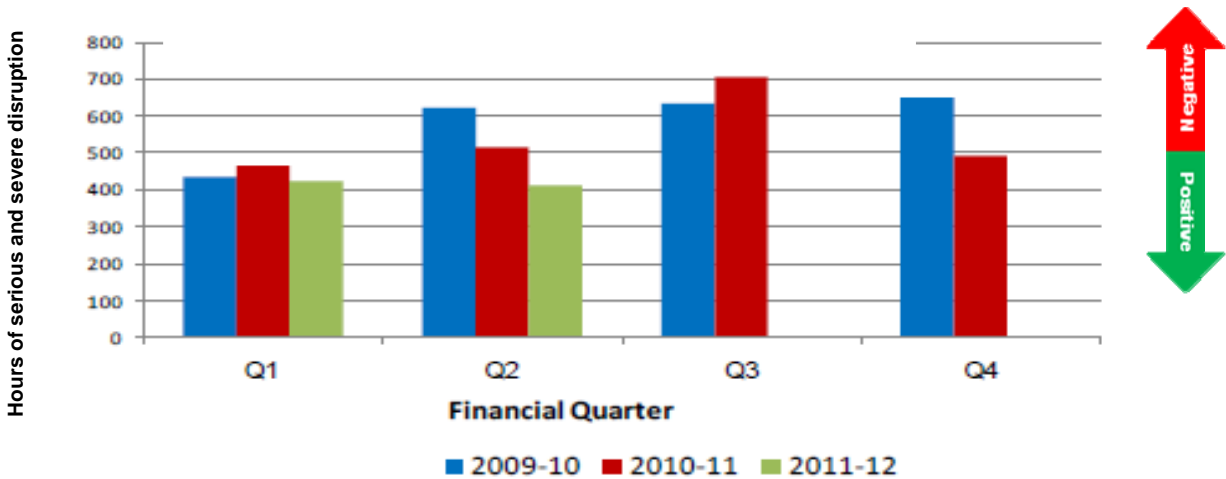
An equivalent JTR figure for the central area is also reported by TfL. This quarter's figure is 86.68%, i.e 0.17% lower (poorer) than the same period last year.

Graph 2 - Journey Time Reliability in central London in the AM peak by quarter, Q1 2009/10 to Q2 2011/12



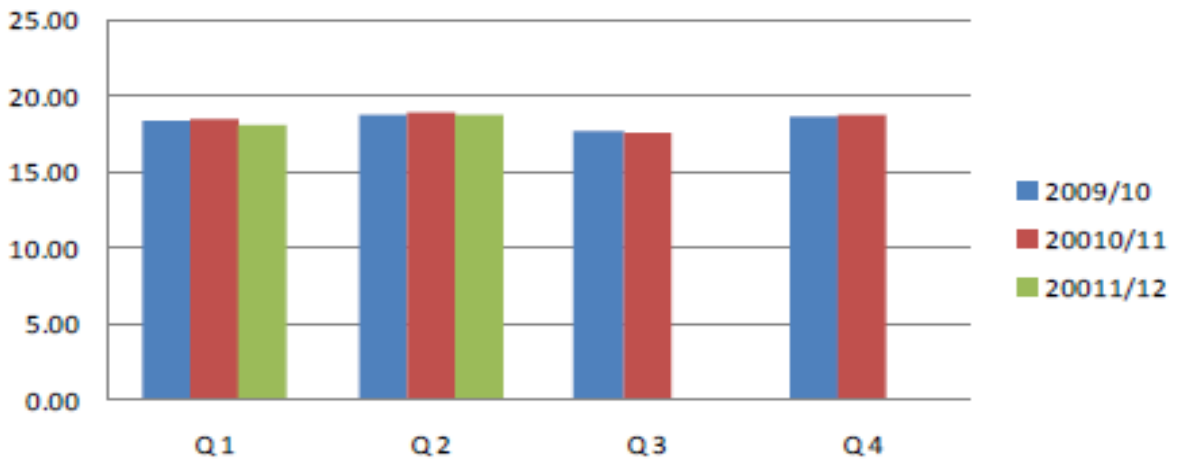
Serious and severe disruption on the TLRN dropped in Quarter 2 compared to the same quarter last year. The hours of disruption caused by planned events and unplanned events decreased compared to the same quarter last year.

Graph 3 - Duration of TLRN serious & severe unplanned and planned events (Hrs) by quarter, Q1 2009/10 to Q2 2011/12



The average traffic speed on London’s major roads in Quarter 2 during weekdays dropped slightly compared with the same quarter last year.

Graph 4 - Traffic speeds on London’s major roads 12 hrs average weekday between 0700-1900 by quarter (mph), Q1 2009/10 to Q2 2011/12



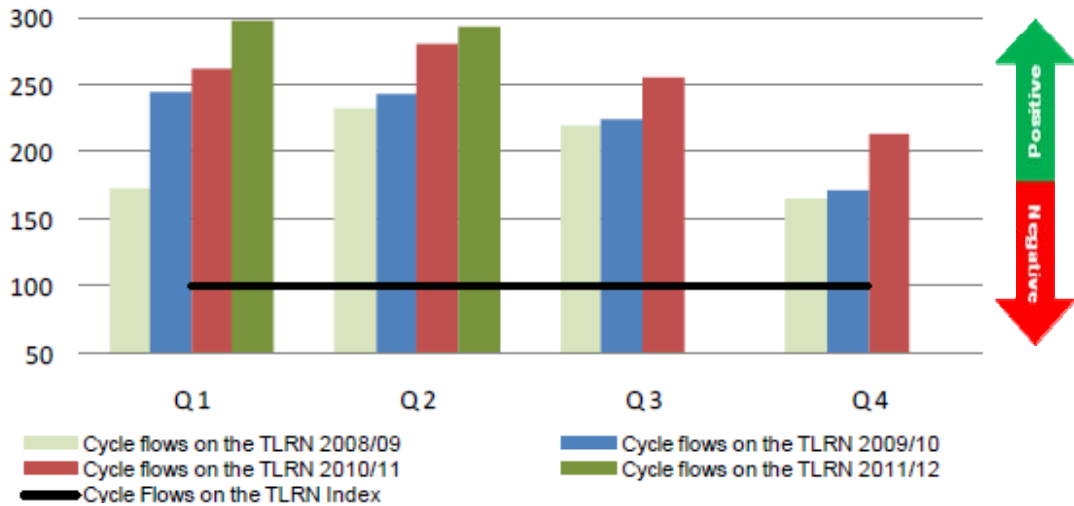
Traffic volumes on London's major roads continue to fall.

Graph 5 – Quarterly traffic volume on London major roads 24hrs average weekday, indexed period 13 2006/07 = 100



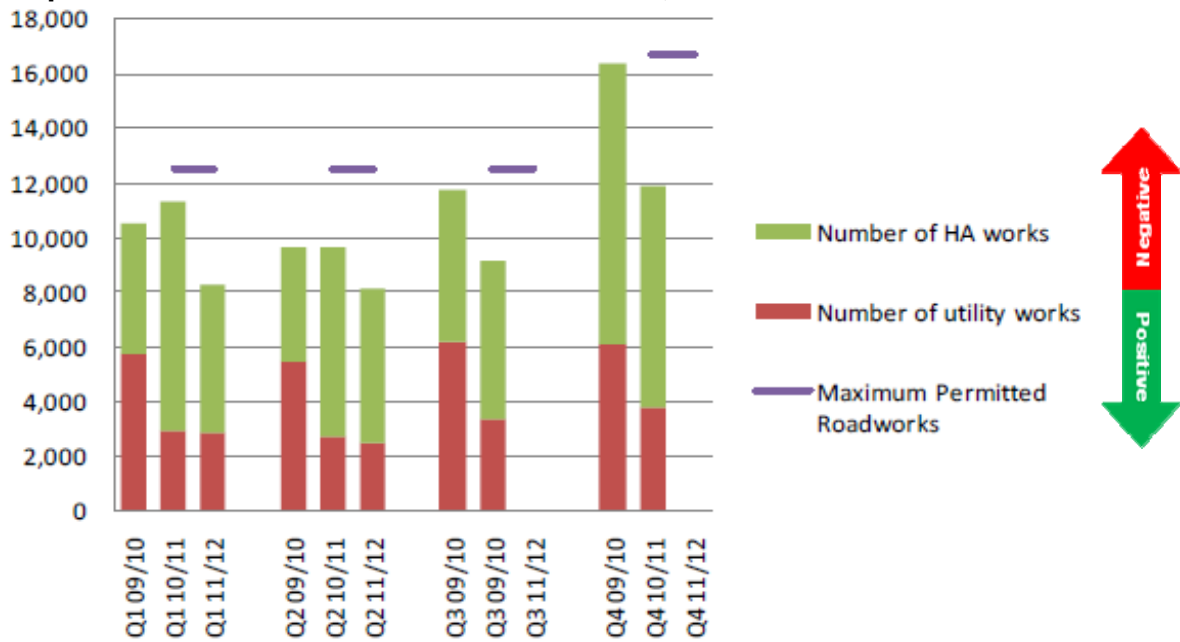
Cycle flows have continued a significant upward trend in Quarter 2 of 2011/12.

Graph 6 – Cycle flows on the TLRN – by quarter indexed to March 2000 = 100. Q1 2008/09 to Q2 2011/12



The graph below shows the number of roadworks on the TLRN since Quarter 1 2009/10. This shows that the number of roadworks have been contained below TfL's target maximum.

Graph 7 - Number of road works on the TLRN, Q 1 2009/10 to Q2 2011/12

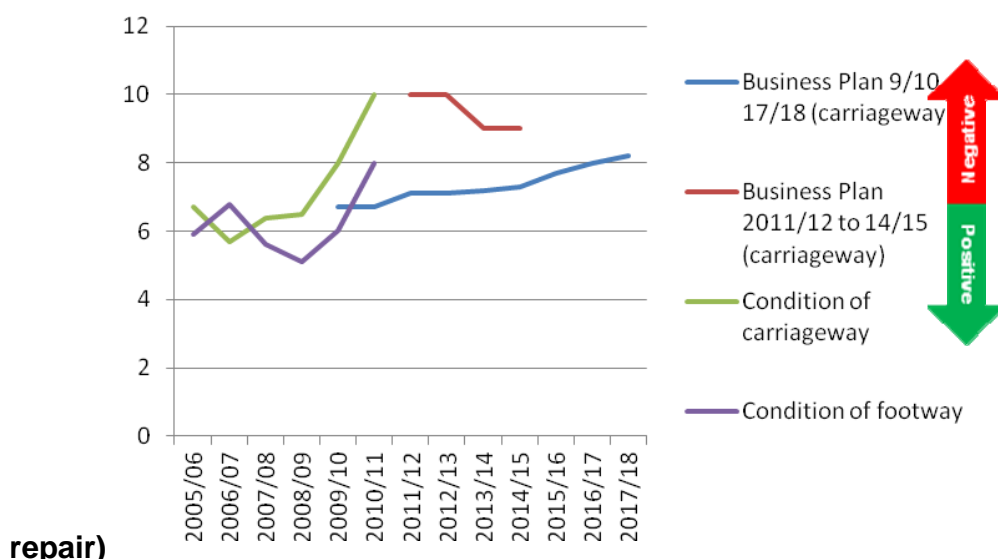


The percentage of roads not in a ‘good state of repair’ is significantly above target (poorer). TfL attributes this to the last two severe winters. Future Business Plan projections have been relaxed to take account of this deterioration. There has been a similar deterioration in the condition of the TLRN pavements. It may take substantial time and investment to improve road condition to that prior to the last two winters.

(Note: the green and purple lines show the percentage of carriageway and pavement that is assessed as in need of repair. The blue and red lines show Business Plan projections. (The most recent has been relaxed).

This is an annual survey.

Graph 8 – Condition of the TLRN carriageway and pavements since 2005/06 (percentage of carriageway/pavement in need of



repair)

In 2010 TfL conducted a new online customer satisfaction survey amongst users of the TLRN. Below is a selection of the results.

Table 2 – 2010 Customer Satisfaction – Traffic scores

Indicator	Score
Overall satisfaction	72
Working condition of traffic lights	75
Could accurately estimate how long journey would take	70
Up to the minute information about delays and disruption	68
Management of road works	67

Traffic congestion	63
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Table 3 – 2010 Customer Satisfaction – Roads scores

Indicator	Score
Overall satisfaction	72
Street lighting	75
Condition of road surfaces	68

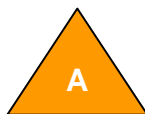
Below is a summary of all of the 2011/12 TfL Business Plan targets for streets that do not relate to safety.

Table 4 – Q2 2011/12 London Streets TfL Business Plan Key Performance Indicator (KPI)

KPI	Target 2011/12	Current Performance Level
Journey Time reliability	89.9	90.4
TLRN Cycling journeys	297	294
% of road assets not in good repair (annual figure for 2009/2010)	10%*	10%
Traffic signal availability	99.1%	98.19%
Street lights operating	98%	99.6%

*This target has been reduced to reflect a deterioration in road condition and an acceptance that the previous target is unachievable.

London TravelWatch's overall performance assessment of TfL Streets:



3 London Buses

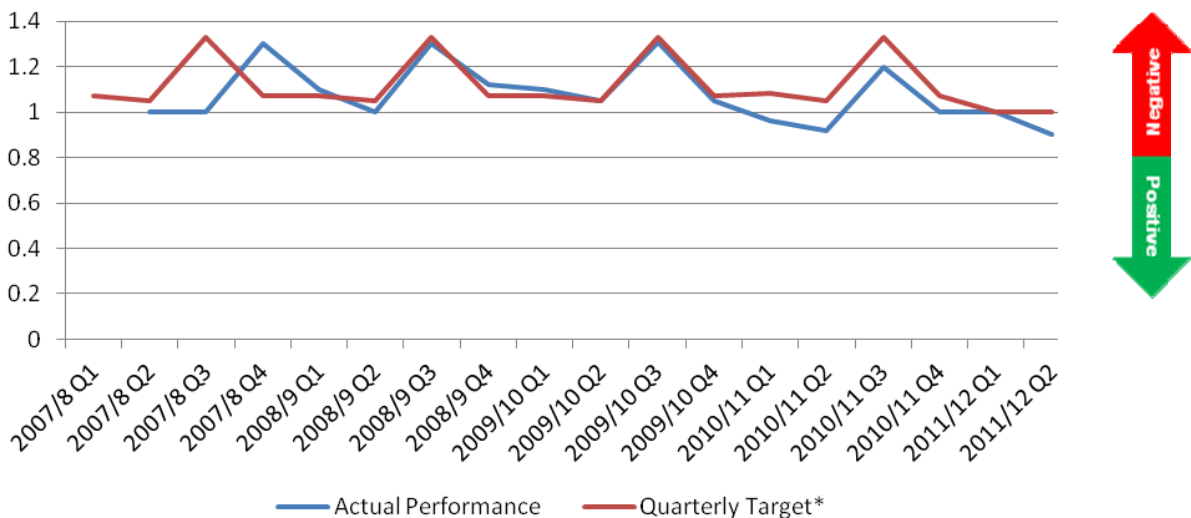
This section of the report sets out the performance of the London bus network in the second quarter of 2011/12.

Overall Bus Network Performance

For the overall bus network, the two most significant measures of bus performance which reflect passengers' experience are Excess Wait Time (EWT), and the percentage of scheduled kilometres operated. Between them they show if the planned frequency of bus services are being delivered.

EWT is the measure that indicates the additional minutes wait time of passengers beyond the scheduled value on high frequency bus routes. EWT was better than target in Quarter 2, (Graph 9). This sustained, very good performance of the bus network will, in part, be due to the reduction in traffic volumes illustrated in Graph 5 above, but also the better control that operators have as more of them make effective use of the I-Bus system.

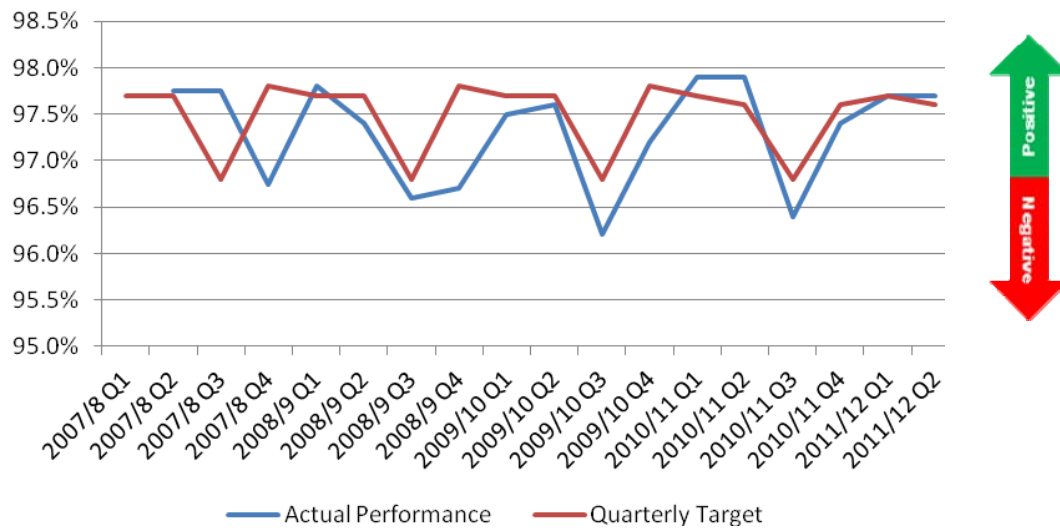
Graph 9 – Q1 2007/08- Q2 2011/12, Excess Wait Time (minutes) on high frequency bus routes



*The annual target remains at 1.1 for 2011/12 year, but this seasonal target has been reduced (is tighter).

The graph below represents the historical trend of the percentage of scheduled bus kilometres operated. This measure of performance is just above (better than) target.

Graph 10 – Q1 2007/08- Q2 2011/12, Percentage of Scheduled Bus Kilometres Operated



Focus on poor performing routes

As well as the Excess Waiting Time (EWT) figure for all London's high frequency bus services, TfL publishes figures per route along with the minimum standard agreed with the operator as part of the contract.

Of London's 375 high frequency bus routes in Quarter 2 2011/12, only 31 were below the contracted minimum standard, and most of those were only marginally so. 21 operated at the contracted standard, and 323 performed better than the contracted standard.

Poor performance on the bus network is often as a result of prolonged roadworks which are often outside of the control of TfL. Where this occurs, TfL is actively trying to reduce the impact on passengers.

London TravelWatch has analysed the worst performing 25 bus services to see if any are consistently performing poorly. In this quarter seven of the worst performing routes have been performing below the contract standard for at least the last year. Of these, bus route 220 continues to be of particular concern. London TravelWatch has asked TfL what the issues are for these routes and will continue to monitor them.

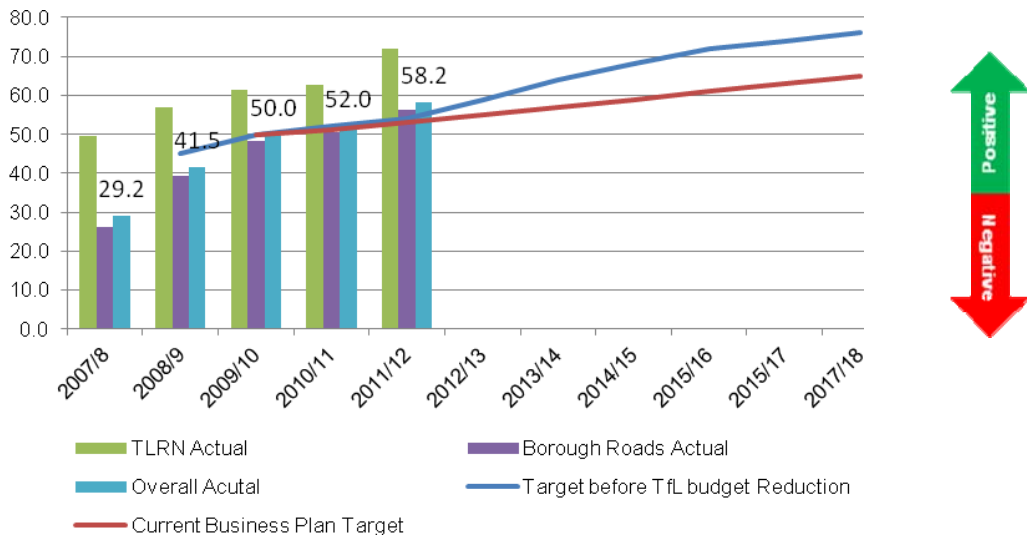
Bus stop accessibility

Based on TfL’s audit of bus stops, 58% of all bus stops across the network meet TfL’s exacting accessibility criteria. On the TfL road network, the figure is higher at 72%. This is a significant improvement and above TfL’s November 2008 Business Plan target.

The graph below shows the targets for bus stop accessibility. The blue line is taken from the 2008/9 to 2017/18 Business Plan, the red line (a lower target) from the 2009/10 to 2017/18 Plan. This is compared with the progress made, to date, for TLRN, borough roads and overall percentages.

The latest Business Plan, 2011/12 to 2014/15 includes a commitment to improve the accessibility of bus services, but does not explicitly include a target for accessible bus stops. However, we have been assured that the previous Business Plan target (the red line) is still in place.

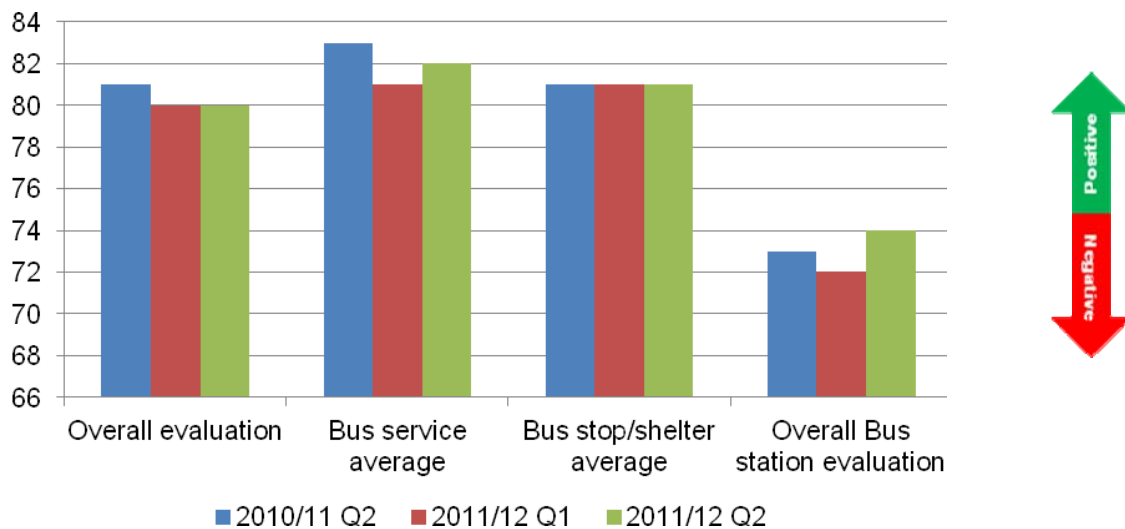
Graph 11 – Bus stop accessibility 2008/9 to 2017/18 target and progress to date



Customer Service

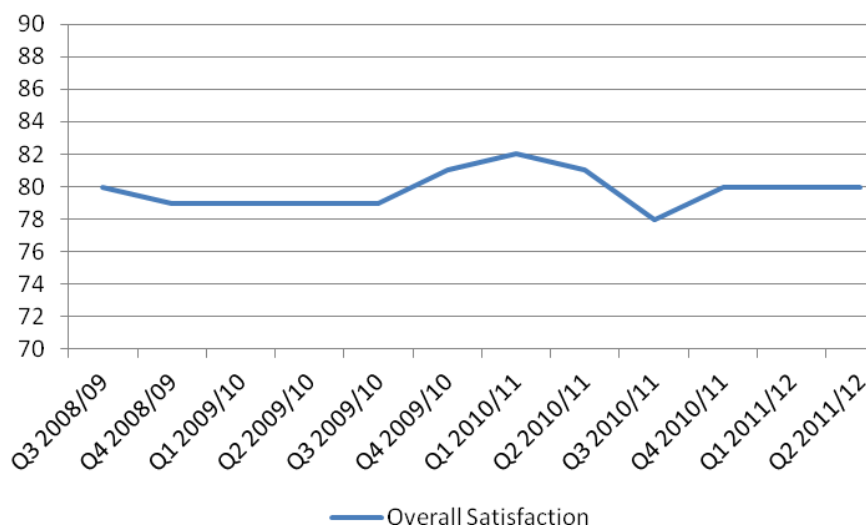
Customer Satisfaction figures for the last two quarters, along with the comparison from one year ago, are shown in the graph below.

Graph 12 – Q2 2010/11, Q1 2011/12 and Q2 2011/12 bus Customer Satisfaction Scores (percentages)




Below are the overall customer satisfaction scores since Q3 2008/09

Graph 13 – Overall satisfaction since Q3 2008/09 (percentages)



Below is a summary of the 2011/12 TfL Business Plan targets for London Buses.

Table 6 – Q2 2011/12 London Buses TfL Business Plan Key Performance Indicator (KPI)

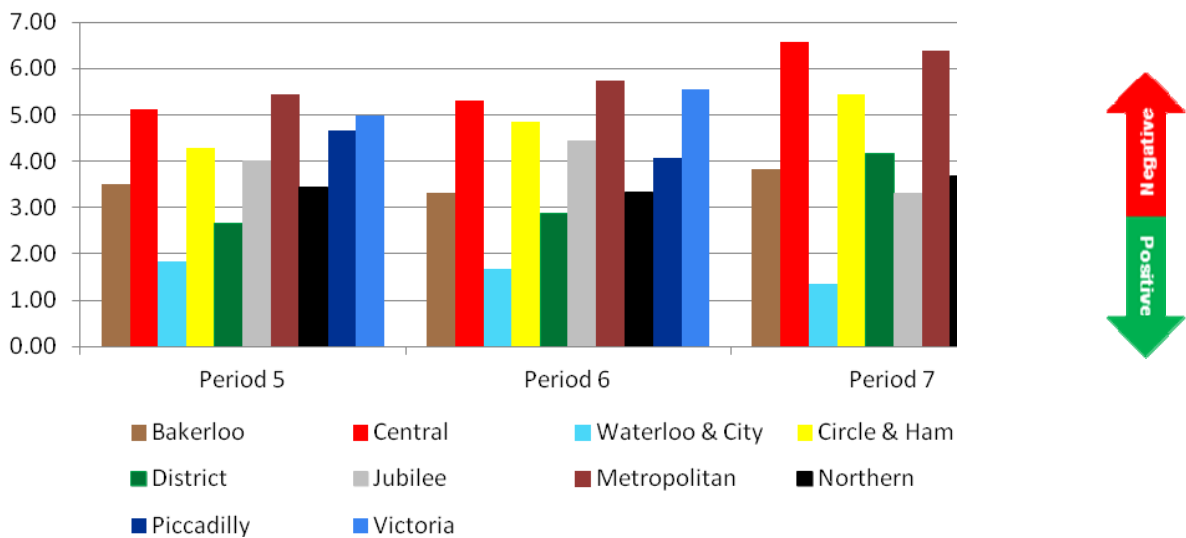
KPI	Target 2011/12	Current Performance Level
Customer Satisfaction – Overall	79%	80%
Excess wait time – high frequency routes	1.0 minutes	0.9 minutes
% of Scheduled services operated	97.6%	97.7%
London TravelWatch's overall performance assessment of London Buses:		
		

4 London Underground

In this section, the performance of London Underground for the second quarter of the financial year 2011/12 is presented. The key indicators focused on are those for which targets are set in the TfL Business Plan and those which reflect the experience of London Underground’s passengers.

Excess Journey Time (EJT) measures the number of additional minutes added to a total journey as a result of delays. The graph below presents the EJT for each line on the Underground network over the last three periods making up (broadly) the quarter.

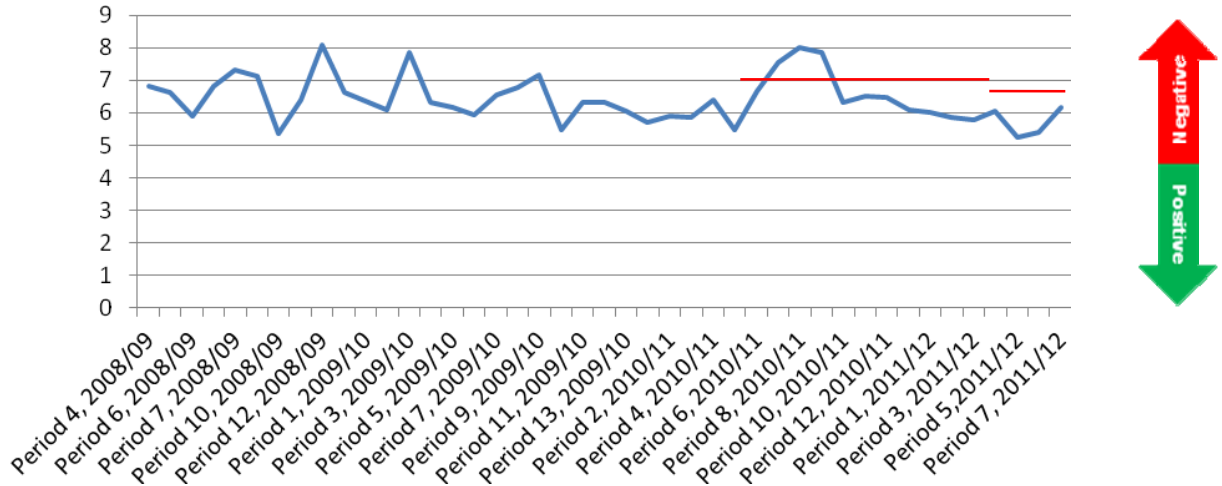
Graph 14 – P5 2011/12 to P7 2011/12, Excess Journey Time by Underground line (minutes)



The network measure, shown in the graph below, is a better estimate of a real journey EJT, as it is weighted by the passenger numbers using the different lines and recognises that 40% of Underground journeys will include two legs and therefore includes two wait times. The red line indicates the Business Plan target.

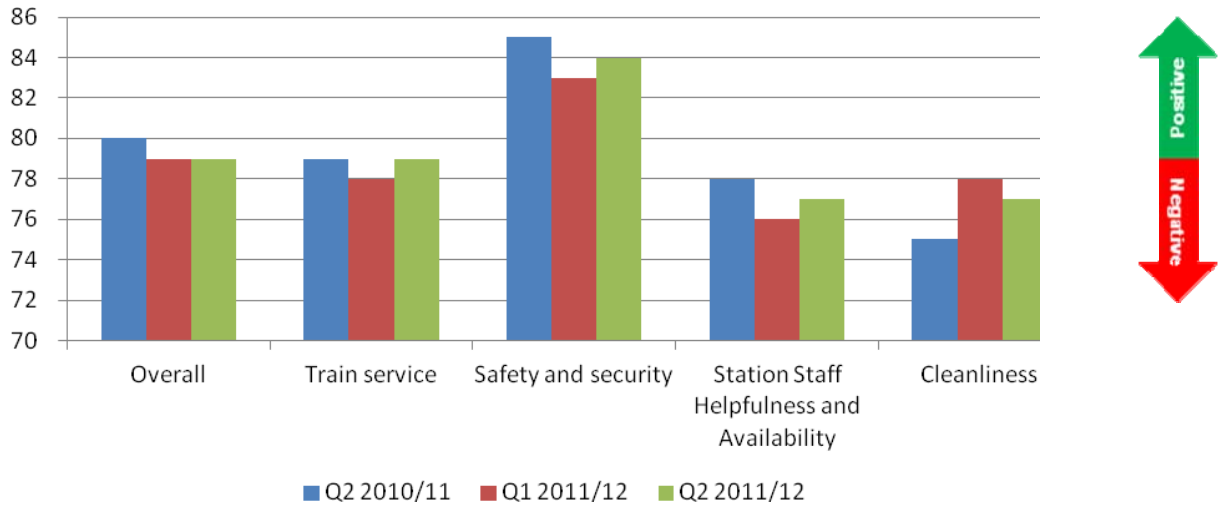
London Underground has again performed better than the network target set in the TfL 2011/12 Business Plan. It should be noted that this network target is somewhat tighter than the previous year’s target. This should reflect the improvements delivered by recent huge investment in the Underground’s assets.

Graph 15 – P4 2008/09 to P7 2011/12, Excess Journey Time measure for the network (minutes)



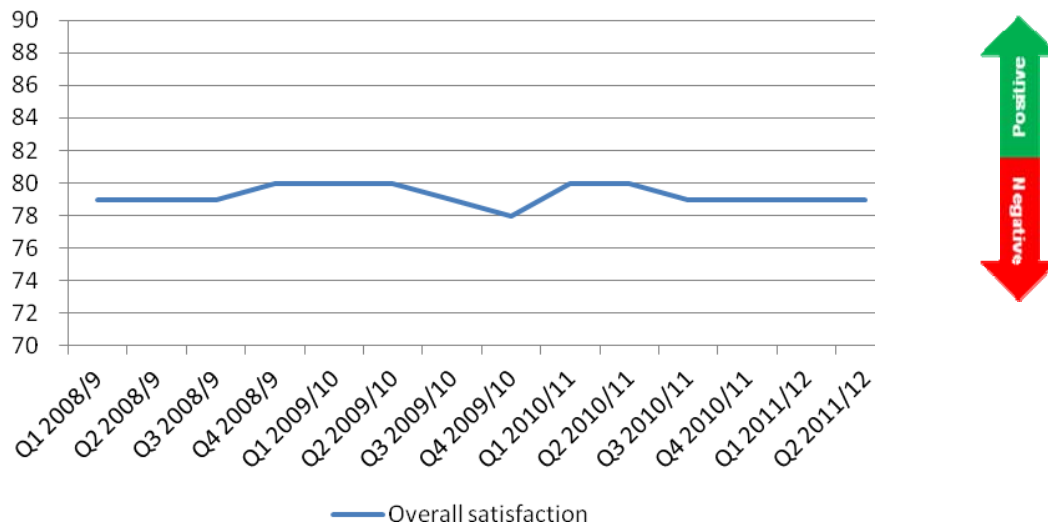
Customer Satisfaction figures for the last two quarters, along with the comparison from one year ago, are shown in the graph below.

Graph 16 – Q2 2010/11, Q1 2011/12 and Q2 2011/12 LUL Customer Satisfaction Scores (percentages)



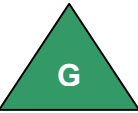
Below is a new graph we are reporting of overall satisfaction with LUL services since Q1 2008/9.

Graph 17 – Overall satisfaction, Q1 2008/9 to Q2 2011/12



Below is a summary of all of the 2011/12 TfL Business Plan targets for the Underground.

Table 7 – Q2 2011/12 London Underground TfL Business Plan Key Performance Indicator (KPI)

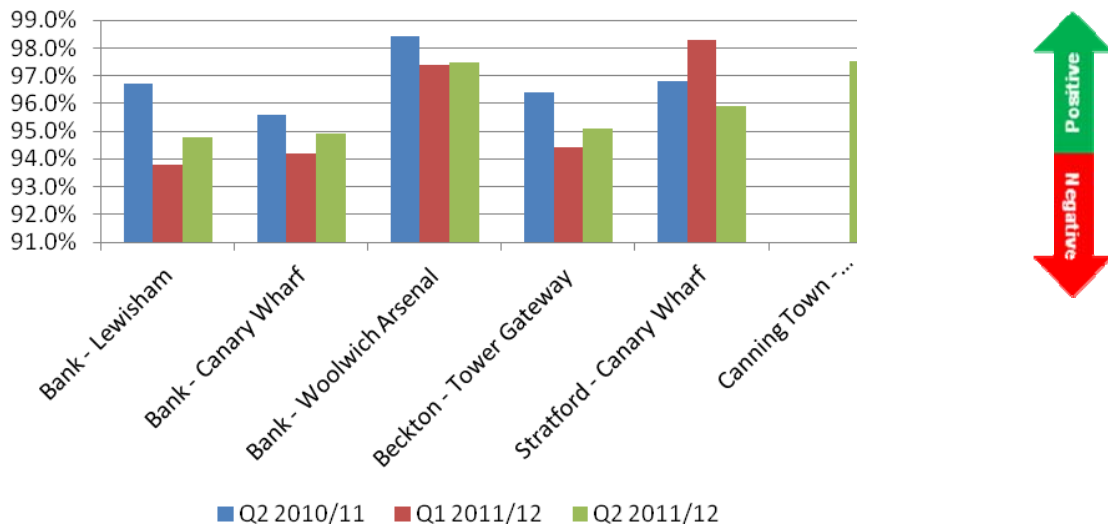
KPI	Target 2011/12	Current Performance Level
Customer Satisfaction – Overall	79%	79%
Excess Journey Time	6.2 minutes	5.55 minutes
% of Scheduled Services Operated	97.1%	96.9.%
London TravelWatch’s overall performance assessment of London Underground:		
		

5 Docklands Light Railway

In this section, the performance of DLR is presented. The key indicators focused on are those for which targets are set in the TfL Business Plan and those which reflect the experience of passengers of the DLR.

Below is the Journey Time performance by route.

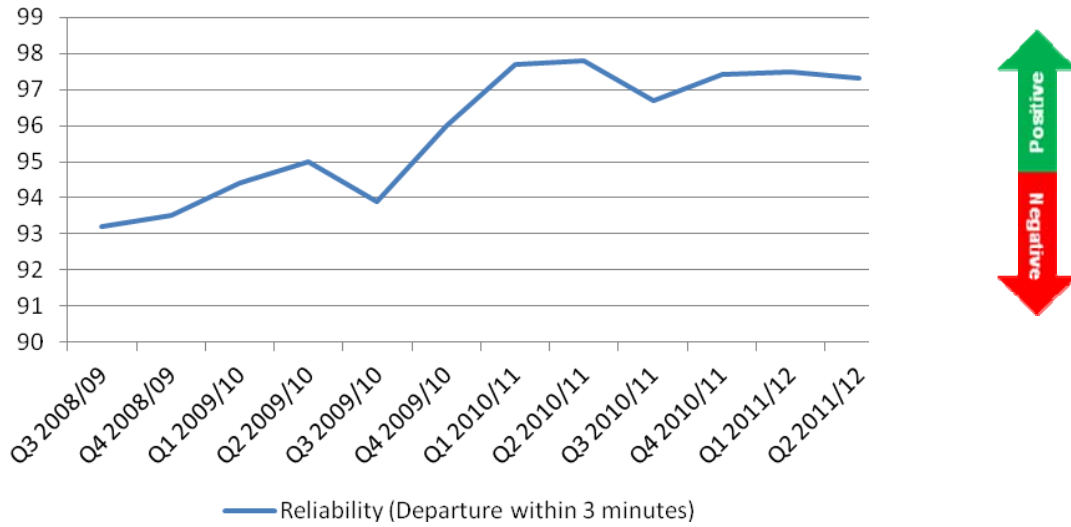
Graph 18 – Q2* 2010/11, Q1 2011/12, Q2 2011/12 Journey Time (split by route)



*Please note DLR use calendar year quarters when they publish figures on their website. These are financial year quarters in line with TfL general reporting.

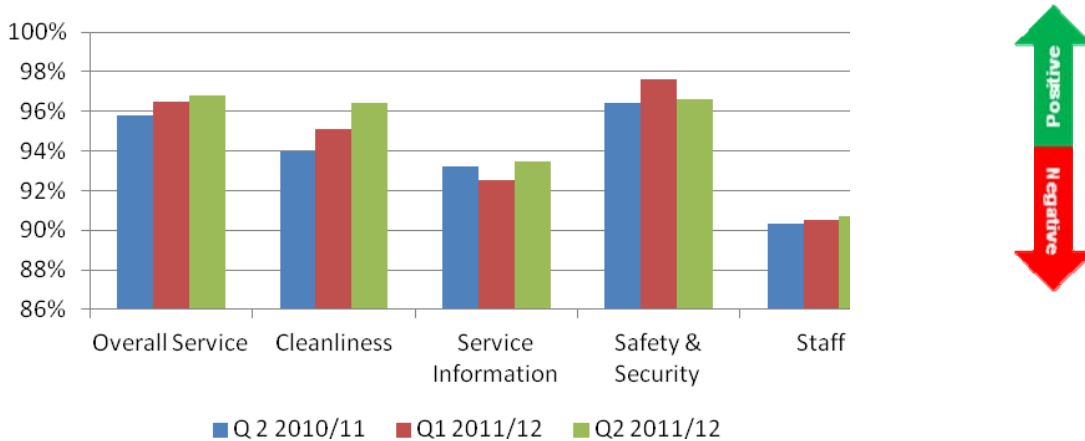
DLR’s network-wide performance measure is ‘departure reliability’. This is the % of intervals between trains at terminal trains no more than three minutes greater than the published service intervals.

Graph 19 – Q3 2008/09 to Q2 2011/12 reliability (departure within 3 minutes of published service intervals)

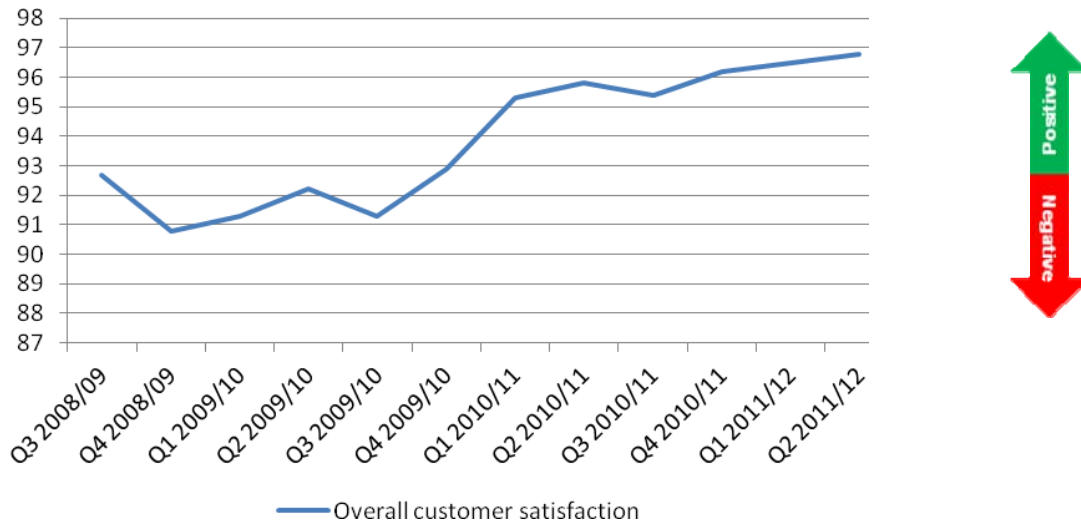


Customer Satisfaction indicators were all above the target of 90%. This is a contractual target. TfL undertakes its own customer satisfaction survey which gives lower figures and is used in the new Business Plan. We hope that these two measures can be merged.

Graph 20 – Q2 2010/11, Q1 2011/12, Q2 2011/12 DLR Customer Satisfaction Scores



Graph 21 – Q3 2008/09 to Q2 2011/12, Overall Customer Satisfaction scores



Below is a summary of all of the 2011/12 TfL Business Plan targets for the DLR.

Table 8 – Q2 2011/12 DLR TfL Business Plan Key Performance Indicator (KPI)

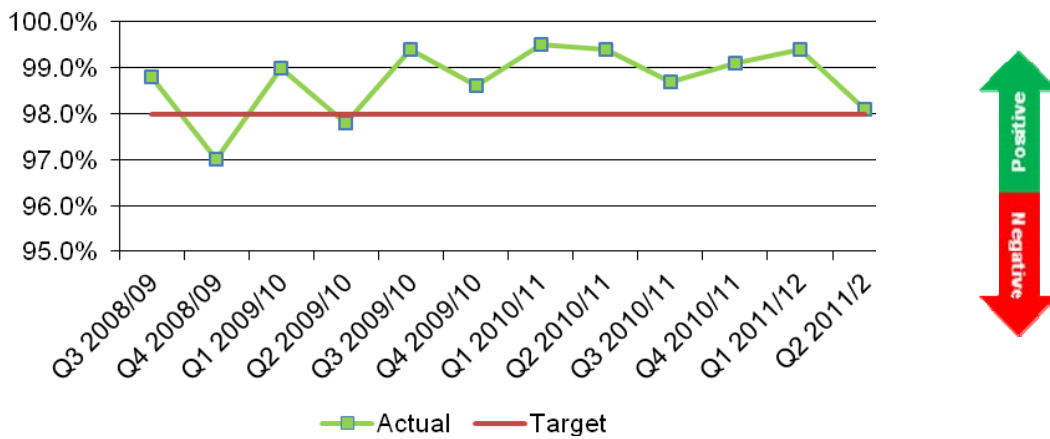
KPI	Target 2011/12	Current Performance Level
Satisfaction – Overall	81%	83%
Service Reliability	97%	97.5%
% of Scheduled Services Operated	98%	97.6%
London TravelWatch’s overall performance assessment of Docklands Light Railway:		

6 London Tramlink

The Percentage of Scheduled Services operated by Tramlink dropped in this quarter, but remained just above the Business Plan target. Customer Satisfaction was at target.

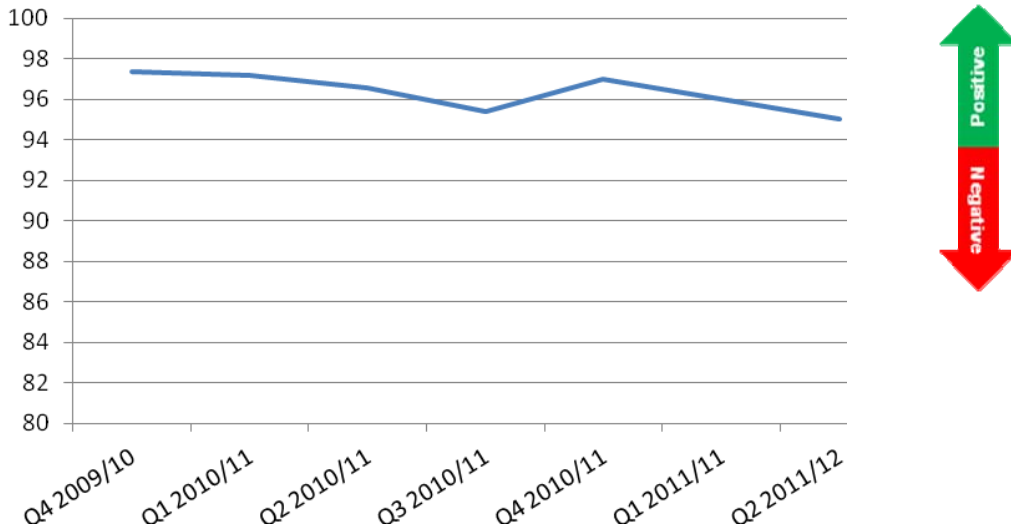
The graph below shows the Percentage of Scheduled Service kilometres operated since Q3 2008/09.

Graph 22 – Q3 2008/9 to Q2 2011/12, percentage of scheduled service kms operated



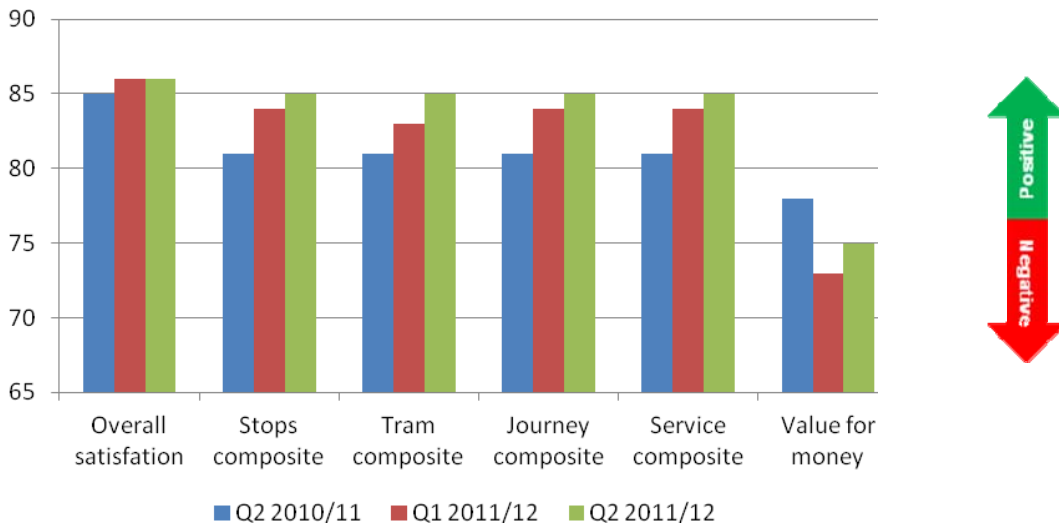
London Tramlink reports a Public Performance Measure, which is the percentage of trams that arrive within five minutes of the scheduled time. There is no associated target.

Graph 23 – Q4 2009/10 to Q2 2011/12, Public Performance Measure (per cent)

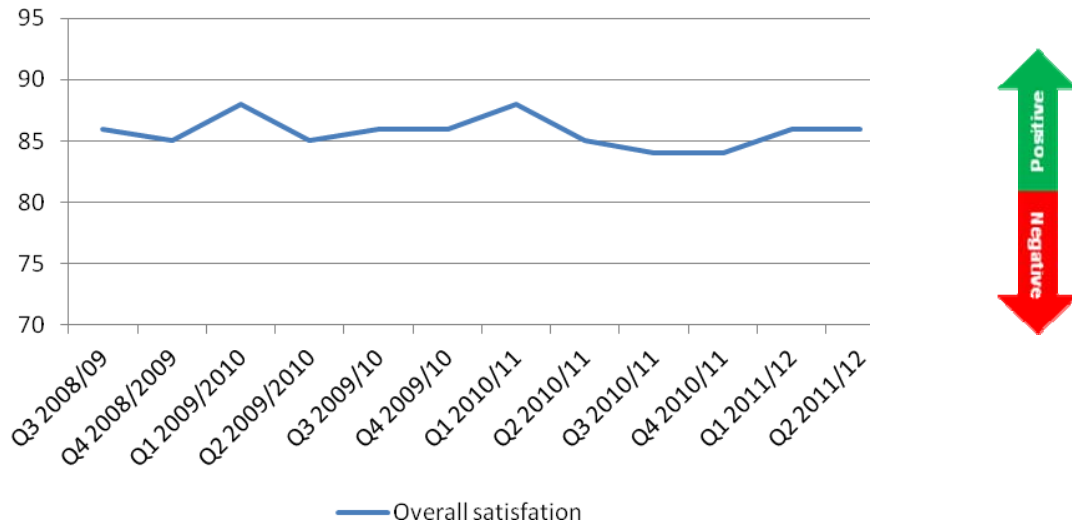


Customer satisfaction scores on Tramlink are shown below including a Tramlink value for money score

Graph 24 – Q2 2010/11, Q1 2011/12, Q2 2011/12 Customer Satisfaction Scores




Graph 25 – Overall Customer Satisfaction Scores since Q3 2008/09



Below is a summary of all of the 2011/12 TfL Business Plan targets for London Tramlink.

Table 9 – Q2 2011/12 London Tramlink TfL Business Plan Key Performance Indicator (KPI)

KPI	Target 2011/12	Current Performance Level
Customer Satisfaction – Overall (provisional data)	86%	86%
% of scheduled service kms operated	98.2%	98.1%
London TravelWatch’s overall performance assessment of London Tramlink:		
		


7 London Overground

London Overground's Public Performance Measure (PPM) for Quarter 2 was 96.5%. This was 1.1 per cent higher than the same quarter last year. Please note this is a Network Rail statistic.

The National Passenger Survey results are from the latest spring 2011 wave of surveys and as such have been reported previously. The percentage satisfied or good is 4% above the same period in the previous year. However, there is a noticeable reduction in scores for the staff related questions.

TfL's own Customer Satisfaction score is also above target.

Table 9 – Q2 2011/12 London Overground TfL Business Plan Key Performance Indicators (KPI) and National Rail performance figures

National Rail Performance measure	Target 2011/12	Current Performance Level
Customer Satisfaction – Overall (National Passenger Survey bi-annual data). Percentage satisfied or good	Average of similar London and South East TOC's: 83% (Not a TfL target)	89% (Spring 2011)
Public Performance Measure (Network Rail figures)	N/A	96.5%
TfL KPIs	Target 2011/12	Current Performance Level
Overall customer satisfaction score (TfL measure)	78	81
On Time Performance (A TfL measure of PPM Moving Annual Average)	94	95.5
London TravelWatch's overall performance assessment of London Overground:		
		

8 Dial-a-Ride


Dial-a-Ride is a door-to-door transport service operated by TfL for people with disabilities who cannot use buses, trains or the Underground in London.

The Customer Satisfaction score remains below target. It should be noted that the overall figure masks very different aspects of the survey scores. Members are very satisfied with driver helpfulness/courtesy which scores 94%, but are less satisfied with the booking process which scores only 76%.

The number of journeys delivered in Quarter one is a little higher than the same quarter in the previous year. Though no quarterly target is available, TfL are forecasting that the number of journeys will be at target for the year.

It is pleasing to see Dial-a-Ride is now generally delivering the target number of journeys. However, greater demand may arise from an aging population and the cessation of other similar door to door services. TfL are starting to implement a new regime for membership which should ensure that those that need this service are prioritised.

Table 10 – Q1 2011/12 Dial-a-Ride TfL Business Plan KPIs

KPI	Target 2011/12	Current Performance Level
Overall Customer Satisfaction	93%	91%
Quarterly Passenger Journey Numbers	1,400,000(annual target)	317,622
London TravelWatch's overall performance assessment of Dial-a-Ride:		
		

9 London River Services

No performance data is available. There were 2.5 million journeys in Quarters 1 and 2.

Appendix – Glossary & References

Glossary

Term	Definition
AWT	Average Waiting Time
BCV	Bakerloo, Central & Victoria lines
DLR	Docklands Light Railway
EJT	Excess Journey Time
EWT	Excess Waiting Time
IRR	Inner Ring Road
JNP	Jubilee, Northern & Piccadilly lines
KPI	Key Performance Indicator
LOROL	London Overground
MAA	Moving Annual Average
Q	Quarter
PPM	Public Performance Measure
SSL	Sub-Surfaces Lines
SWT	Scheduled Waiting Time
TfL	Transport for London
TLRN	Transport for London Road Network
WEZ	Western Extension Zone

References

- All Transport Modes
 - <http://www.tfl.gov.uk/assets/downloads/corporate/item04-FPC-231111-Op-Fin-report.pdf>
- Streets
 - London Streets Performance Report, Q2 2011/12
- London Buses
 - <http://www.tfl.gov.uk/tfl/businessandpartners/buses/boroughreports/>
- London Underground
 - <http://www.tfl.gov.uk/corporate/modesoftransport/londonunderground/1592.aspx>
- Docklands Light Railway (Note: DLR quotes financial Q2 as calendar Q3)
 - <http://www.tfl.gov.uk/corporate/modesoftransport/dlr/1536.aspx>

- Dial-a-ride
 - <http://www.tfl.gov.uk/corporate/modesoftransport/1526.aspx>
- London Overground
 - PPM scores supplied to London TravelWatch monthly by Network Rail.
 - <http://www.passengerfocus.org.uk/research/nps/content.asp>
- London Tramlink
 - Customer satisfaction survey scores and Public Performance Measure supplied by TfL directly